

August 29, 2016

Lorenzo Romero
Director, Governor's Office of Strategic Planning and Budgeting
Executive Tower
1700 West Washington Street, 6th Floor
Phoenix, AZ 85007

Dear Director Romero:

As part of the Budget Development Information Exchange System Report (BUDDIES) submitted this month, the Arizona Commission on the Arts formally requests an allocation of \$2 million be applied to the agency beginning in FY2018.

A \$2 million allocation would empower the Arts Commission to deepen and extend its statewide investments and strategic professional development in precise alignment with Governor Ducey's stated goals: to maximize state resources in support of quality educational opportunities, resilient state and local economies, and thriving people and places, while remaining focused on increased efficacy and transparency.

The Arts Commission makes this request while gratefully acknowledging the \$1.5 million appropriated from the State's Rainy Day Fund Interest (as a discrete one-time appropriation) in FY2017. A Rainy Day Fund Interest allocation in the amount of \$1 million was allocated to the agency in FY2014 and FY2015 but was not continued in FY2016 as state leaders balanced the state budget amidst a shortfall.

As you may know, the Arts Commission sustained sizable funding decreases during the recession. The agency's \$2.1 million General Fund Appropriation was eliminated, the whole of the \$20 million, 12-year-old ArtShare Endowment was swept, and the agency's remaining funding source, the Arts Trust Fund, endured several reductions.

Consistent with Governor Ducey's stated budgetary guidance, the Arts Commission accepted these reductions as a challenge to strategically invest remaining resources for maximum community outcomes and to consistently seek out efficiencies in delivery.

Over several years and in alignment with the agency's strategic plan, Arts Commission staff worked in close partnership with the agency's Governor-appointed Commissioners to turn the agency's grantmaking portfolio away from entitlement-based funding and to realign programs around two core principles:

1. Increase sector-wide competitiveness around quality arts programming and services, long-term community investment, fiscal ingenuity, and capable stewardship of public funds.
2. Invest more strategically in programs and services which maximize benefits to the citizens of Arizona.

In FY2014, FY2015, and FY2017, the Rainy Day Fund Interest allocation was applied to statewide grantmaking activities as detailed above. In the years for which the allocation was available to the Arts Commission, the funding allowed the agency to *more than double its investments* in statewide arts education programs, and empowered the agency to pilot several groundbreaking, nationally-renowned programs, including but not limited to:

- Arizona Art Tank Grants: Making strategic investments in Arizona's best, most innovative and entrepreneurial arts-based ventures through a rigorous application process and live-pitch events in Arizona communities.
- Rural Community Catalyst Grants: Developing long-term public/private partnerships in rural Arizona communities; seeding mutually-beneficial partnerships which can last far beyond the grant term.
- Strengthening Schools Through Arts Partnerships Grants: Supporting school-based initiatives aimed at effecting change in Arizona "D" and "F" label schools by strengthening teaching and learning in arts education through school/community partnerships (in partnership with the Arizona Department of Education).

After carefully considering the outcomes of these programs, and how these outcomes align with Governor Ducey's fundamental budgetary goals, the Arts Commission determined that increased investment across the agency's grantmaking programs is prudent.

With a \$2 million allocation for FY2018, the Arts Commission's grant programs can thrive, deepening and extending beneficial educational, economic, and community outcomes across the State of Arizona.

As has been true for each of the Rainy Day Fund Interest allocations, a \$2 million allocation for FY2018 would be applied to grantmaking, putting the funding to work for Arizonans without additional agency overhead. This request recognizes the genuine need for additional resources within the arts and culture sector, as the sector works diligently to adjust to 21st-century economic realities in service to Arizonans.

With this support, the Arts Commission is confident Arizona's arts sector can continue developing jobs and critical revenue for neighborhoods, cities, and the entire state; delivering inspiration and lifelong learning opportunities; promoting civic health and pride; and enhancing Arizonans' quality of life.

We look forward to discussing the merits of this proposal and providing additional information if it would aid in your consideration.

Sincerely,



Robert C. Booker, Executive Director
Arizona Commission on the Arts
www.azarts.gov



State of Arizona Budget Request

State Agency

Arizona Commission on the Arts

A.R.S. Citation: 41-3003.3

Appropriated Funds

	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total Budget
Total Amount Requested:	1,500.0	500.0	2,000.0
Arizona Arts Trust Fund	1,500.0	500.0	2,000.0

Governor DUCEY:

This and the accompanying budget schedules, statements and explanatory information constitute the operating budget request for this agency for Fiscal Year 2018.

To the best of my knowledge all statements and explanations contained in the estimates submitted are true and correct.

Agency Head: **Robert C Booker**

Title: **Executive Director**

Non-Appropriated Funds

	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total Budget
Total Amount Planned:	2,289.0	0.0	2,289.0
Federal Grant Fund	833.0	0.0	833.0
Arizona Commission on the Arts Fund	79.9	0.0	79.9
State Poet Laureate Fund	2.5	0.0	2.5
Arizona Arts Trust Fund	1,373.6	0.0	1,373.6

(signature)

Phone: (602) 771-6533

Prepared By: **Kim McCreary-Bourin**

Email Address: **kdmccreary@azarts.gov**

Date Prepared: **Thursday, August 25, 2016**

Revenue Schedule

Agency: HUA Arizona Commission on the Arts

Fund: 2000 Federal Grant Fund

AFIS Code	Category of Receipt and Description	FY 2016	FY 2017	FY 2018
4211	FEDERAL GRANTS	797.9	833.0	833.0
Fund Total:		797.9	833.0	833.0

Revenue Schedule

Agency:	HUA	Arizona Commission on the Arts
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Fund:	2000	Federal Grant Fund
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Justification: Our Federal grant comes from the National Endowment on the Arts. Because the last five to seven years have seen both increases and decreases in the annual grant amount from one year to the next, we have elected to not project an increase for FY18.

Revenue Schedule

Agency: HUA Arizona Commission on the Arts

Fund: 2116 Arizona Commission on the Arts Fund

AFIS Code	Category of Receipt and Description	FY 2016	FY 2017	FY 2018
4611	UNRESTRICTED DONATIONS	223.8	175.0	175.0
4901	OPERATING TRANSFERS IN	0.0	0.0	0.0
Fund Total:		223.8	175.0	175.0

Revenue Schedule

Agency:	HUA	Arizona Commission on the Arts
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Fund:	2116	Arizona Commission on the Arts Fund
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Justification: this fund contains monies received from private grants, donations and admission/registration fees for agency conference and workshops. This fund is also used to receive and distribute monies from Treasury fund 3034, the Budget Stabilization fund.

Revenue Schedule

Agency: HUA Arizona Commission on the Arts

Fund: 2569 State Poet Laureate Fund

AFIS Code	Category of Receipt and Description	FY 2016	FY 2017	FY 2018
4612	RESTRICTED DONATIONS	0.0	2.5	2.5
Fund Total:		0.0	2.5	2.5

Revenue Schedule

Agency:	HUA	Arizona Commission on the Arts
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Fund:	2569	State Poet Laureate Fund
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Justification: This fund is used to collect donations for the State Poet Laureate program.

Revenue Schedule

Agency: HUA Arizona Commission on the Arts
Fund: 3043 Arizona Arts Trust Fund

AFIS Code	Category of Receipt and Description	FY 2016	FY 2017	FY 2018
4369	OTHER INTER-AGENCY REVENUE	1,416.8	1,350.0	1,350.0
4901	OPERATING TRANSFERS IN	0.0	1,500.0	2,000.0
Fund Total:		1,416.8	2,850.0	3,350.0

Revenue Schedule

Agency:	HUA	Arizona Commission on the Arts
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Fund:	3043	Arizona Arts Trust Fund
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Justification: In FY2015, the Arts Trust Fund averaged a monthly income of \$120,133.00. Because of its unpredictable nature, we have traditionally budgeted very conservatively for this revenue source. Our annual prediction for fund revenue is based on \$112,500 per month.

Sources and Uses of Funds

Agency:	HUA Arizona Commission on the Arts
Fund:	2000 Federal Grant Fund

Cash Flow Summary	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Balance Forward from Prior Year	38.2	0.0	0.0
Revenue (From Revenue Schedule)	797.9	833.0	833.0
Total Available	836.1	833.0	833.0
Total Appropriated Disbursements	0.0	0.0	0.0
Total Non-Appropriated Disbursements	836.1	833.0	833.0
Balance Forward to Next Year	0.0	0.0	0.0

Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	0.0	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	0.0	0.0	0.0
Non-Lapsing Authority from Prior Years	0.0	0.0	0.0
Administrative Adjustments	0.0	0.0	0.0
Capital Projects (Land, Buildings,Improvements)	0.0	0.0	0.0
Appropriated 27th Pay Roll	0.0	0.0	0.0
Legislative Fund Transfers	0.0	0.0	0.0
Appropriated Expenditure Total:	0.0	0.0	0.0
Appropriated FTE:	0.0	0.0	0.0

Non-Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	527.8	541.0	541.0
Employee Related Expenses	223.3	234.0	234.0
Prof. And Outside Services	0.7	0.0	0.0
Travel - In State	0.1	0.0	0.0
Travel - Out of State	0.8	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	82.8	58.0	58.0
Other Operating Expenses	0.5	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	836.1	833.0	833.0
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Non-Appropriated Expenditure Total:	836.1	833.0	833.0
Non-Appropriated FTE:	11.5	10.5	10.5

Sources and Uses of Funds

Agency: HUA Arizona Commission on the Arts

Fund Justification

Justification: The NEA requires that all monies from the grant be spent in the fiscal year that the grant is awarded, thus requiring a zero balance at the end of each fiscal year. All monies in the FY2015 grant have been spent accordingly, either during FY2015, or through fund transfers that happened in the beginning of FY2016.

Fund Description

Source: The National Endowment for the Arts annual States Arts Agency Partnership Grant.

Use: The National Endowment for the Arts awarded our annual State Arts Agency Grant in the amount of \$791,300.00 to support grant funding to non-profits, schools and government entites in the State of Arizona, as well as administrative costs. These funds are drawn down in monthly increments. This overall grant must be matched on a one-to-one basis with STATE funding.

OSPB: For Arizona Department of Education: Revenues from the federal grant to support federally mandated programs such as IDEA, Adult Education, Cash for Commodities, Child Care Food, Immigrant Education, Homeless Children and Youth Grants, Improving Teacher Quality, Migrant Education, Johnson-Omalley, School Lunch, Reading First, Title I for low-income children, Title II, Title III, Title V, Title VI, Title VII, Troops to Teachers, and Vocational Education.

Sources and Uses of Funds

Agency:	HUA Arizona Commission on the Arts
Fund:	2116 Arizona Commission on the Arts Fund

Cash Flow Summary	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Balance Forward from Prior Year	108.5	117.3	212.4
Revenue (From Revenue Schedule)	223.8	175.0	175.0
Total Available	332.3	292.3	387.4
Total Appropriated Disbursements	0.0	0.0	0.0
Total Non-Appropriated Disbursements	215.0	79.9	79.9
Balance Forward to Next Year	117.3	212.4	307.5

Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	0.0	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	0.0	0.0	0.0
Non-Lapsing Authority from Prior Years	0.0	0.0	0.0
Administrative Adjustments	0.0	0.0	0.0
Capital Projects (Land, Buildings,Improvements)	0.0	0.0	0.0
Appropriated 27th Pay Roll	0.0	0.0	0.0
Legislative Fund Transfers	0.0	0.0	0.0
Appropriated Expenditure Total:	0.0	0.0	0.0
Appropriated FTE:	0.0	0.0	0.0

Non-Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	10.7	0.0	0.0
Employee Related Expenses	2.3	0.0	0.0
Prof. And Outside Services	5.5	2.0	2.0
Travel - In State	1.9	0.0	0.0
Travel - Out of State	1.7	0.0	0.0
Food	3.9	3.5	3.5
Aid to Organizations and Individuals	168.9	50.0	50.0
Other Operating Expenses	18.4	24.4	24.4
Equipment	1.9	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	215.0	79.9	79.9
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Non-Appropriated Expenditure Total:	215.0	79.9	79.9
Non-Appropriated FTE:	0.0	0.0	0.0

Sources and Uses of Funds

Agency: HUA Arizona Commission on the Arts

Fund Justification

Justification:

Fund Description

Source:	This fund contains monies received from private grants, donations and admission/registration fees for agency conferences and workshops. This fund has also historically been used to receive and distribute monies from Treasury fund 3034, the Budget Stabilization fund.
Use:	The majority of monies spent from this fund are for funding of grants to other government and educational entities as well as private non-profit organizations which support the Arts in Arizona.
OSP:	This fund is made up primarily of private grants designated to provide grants to other arts and educational organizations. Revenues from conference and workshop registration fees are also collected in this fund and used to host those events. This fund is also used to receive and distribute monies from Treasury fund 3034, the Budget Stabilization fund.

Sources and Uses of Funds

Agency:	HUA Arizona Commission on the Arts
Fund:	2569 State Poet Laureate Fund

Cash Flow Summary	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Revenue (From Revenue Schedule)	0.0	2.5	2.5
Total Available	0.0	2.5	2.5
Total Non-Appropriated Disbursements	2.5	2.5	2.5
Balance Forward to Next Year	(2.5)	(2.5)	(2.5)

Non-Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	2.5	2.5	2.5
Other Operating Expenses	0.0	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	2.5	2.5	2.5
Non-Appropriated Expenditure Total:	2.5	2.5	2.5
Non-Appropriated FTE:	0.0	0.0	0.0

Fund Justification

Justification: In FY2015, we received private donations for the State Poet Laureate program which totaled \$5,000. The annual stipend was \$2,500. In FY2016, the stipend will remain the same.

Fund Description

Source: Annual private donations.

Use: The State Poet Laureate fund provides monies for the Poet Laureate stipend as well as covering expenses incurred in selecting the Poet Laureate.

OSP:

Sources and Uses of Funds

Agency:	HUA Arizona Commission on the Arts
Fund:	3014 Arizona Arts Trust Fund

Cash Flow Summary	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Balance Forward from Prior Year	0.0	0.0	0.0
Total Available	0.0	0.0	0.0
Total Appropriated Disbursements	0.0	0.0	0.0
Total Non-Appropriated Disbursements	0.0	0.0	0.0

Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	0.0	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	0.0	0.0	0.0
Non-Lapsing Authority from Prior Years	0.0	0.0	0.0
Administrative Adjustments	0.0	0.0	0.0
Capital Projects (Land, Buildings,Improvements)	0.0	0.0	0.0
Appropriated 27th Pay Roll	0.0	0.0	0.0
Legislative Fund Transfers	0.0	0.0	0.0
Appropriated Expenditure Total:	0.0	0.0	0.0
Appropriated FTE:	0.0	0.0	0.0

Non-Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	0.0	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	0.0	0.0	0.0
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Non-Appropriated Expenditure Total:	0.0	0.0	0.0
Non-Appropriated FTE:	0.0	0.0	0.0

Sources and Uses of Funds

Agency: HUA Arizona Commission on the Arts

Fund Justification

Justification: Since the beginning of this fund, it has been shared between the Commission on the Arts and the Corporation Commission. In FY2014, the fund was split and each agency was given its own fund. The Commission on the Arts continued to use 3014 for the remainder of FY2014, switching to our new Arts Trust Fund, 3043, in FY2015. At the beginning of FY2015, this fund has a beginning balance of \$126,204.00. After the beginning of FY2015, we transferred \$12,676.00 to expenses from FY2014, and the remaining \$113,528.00 was transferred into fund 3043. The remaining balance shown in the Sources and Uses Balance Forward to Next Year for Estimate 2017. Currently, the fund has a balance of zero.

Fund Description

Source: The money in this fund has been generated from monthly business license report and extension filing fees. \$15 from each report and extension is transferred to the Arizona Commission on the Arts on a monthly basis.

Use: This fund is used for grants paid to government and educational entities as well as private non-profit organizations which support the Arts in Arizona.

OSPB: Revenues come from a portion of the filing fee for each annual report filed with the Arizona Corporation Commission. Funds are used to award grants to organizations and individual artists with the purpose of advancing and fostering the arts in Arizona.

Sources and Uses of Funds

Agency:	HUA Arizona Commission on the Arts
Fund:	3043 Arizona Arts Trust Fund

Cash Flow Summary	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Balance Forward from Prior Year	117.4	0.0	0.0
Revenue (From Revenue Schedule)	1,416.8	2,850.0	3,350.0
Total Available	1,534.2	2,850.0	3,350.0
Total Appropriated Disbursements	0.0	1,500.0	2,000.0
Total Non-Appropriated Disbursements	1,404.2	1,373.6	1,373.6

Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	1,500.0	2,000.0
Other Operating Expenses	0.0	0.0	0.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	0.0	1,500.0	2,000.0
Non-Lapsing Authority from Prior Years	0.0	0.0	0.0
Administrative Adjustments	0.0	0.0	0.0
Capital Projects (Land, Buildings,Improvements)	0.0	0.0	0.0
Appropriated 27th Pay Roll	0.0	0.0	0.0
Legislative Fund Transfers	0.0	0.0	0.0
Appropriated Expenditure Total:	0.0	1,500.0	2,000.0
Appropriated FTE:	0.0	0.0	0.0

Non-Appropriated Expenditure	Actual FY 2016	Estimate FY 2017	Estimate FY 2018
Expenditure Categories			
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	4.9	9.6	9.6
Travel - In State	3.0	4.0	4.0
Travel - Out of State	9.3	9.0	9.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	1,184.5	1,141.3	1,141.3
Other Operating Expenses	150.8	154.6	154.6
Equipment	1.5	5.0	5.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	50.1	50.1	50.1
Expenditure Categories Total:	1,404.2	1,373.6	1,373.6
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Non-Appropriated Expenditure Total:	1,404.2	1,373.6	1,373.6
Non-Appropriated FTE:	0.0	0.0	0.0

Sources and Uses of Funds

Agency: HUA Arizona Commission on the Arts

Fund Justification

Justification: The expected revenue for this fund is based on estimated receipts from the Corporation Commission of \$116,500.00 per month.

Fund Description

Source: The money is this fund is generated from monthly business license report and extension filing fees. \$15 from each report and extension is transferred to the Arizona Commission on the Arts on a monthly basis.

Use: This fund is used for grants paid to government and educational entities as well as private non-profit organizations which support the Arts in Arizona.

OSP: Revenues come from a portion of the filing fee for each annual report filed with the Arizona Corporation Commission. Funds are used to award grants to organizations and individual artists with the purpose of advancing and fostering the arts in Arizona.

Funding Issues List

Agency: HUA Arizona Commission on the Arts
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FY 2018

Priority	Funding Issue Title	Category	Total FTE	Total Amount	General Fund	Other Funds	Non-App Funds
1	Continue and Increase Rainy Day Interest Approp	Decision Pack	0.0	2,000.0	0.0	2,000.0	0.0
2	Back Out One-Time Funding	Decision Pack	0.0	(1,500.0)	0.0	(1,500.0)	0.0
Total:			0.0	500.0	0.0	500.0	0.0
Decision Package Total:			0.0	500.0	0.0	500.0	0.0

Funding Issue Detail

Agency:	HUA Arizona Commission on the Arts
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Issue:	1 Continue and Increase Rainy Day Interest Approp	Issue Category: Decision Package
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Justification: The Arizona Commission on the Arts formally requests an allocation of \$2 million be applied to the agency beginning in FY2018, while gratefully acknowledging the \$1.5 million appropriated from the State's Rainy Day Fund Interest (as a discrete one-time appropriation) in FY2017. A Rainy Day Fund Interest allocation in the amount of \$1 million was allocated to the agency in FY2014 and FY2015 but was not continued in FY2016 as state leaders balanced the state budget amidst a shortfall.

A \$2 million allocation would empower the Arts Commission to deepen and extend its statewide investments and strategic professional development in precise alignment with Governor Ducey's stated goals: to maximize state resources in support of quality educational opportunities, resilient state and local economies, and thriving people and places, while remaining focused on increased efficacy and transparency.

In FY2014, FY2015, and FY2017, the Rainy Day Fund Interest allocation was applied to statewide grantmaking activities and allowed the agency to pilot several groundbreaking programs serving Arizona communities.

After carefully considering the outcomes of these programs, and how these outcomes align with Governor Ducey's fundamental budgetary goals, the Arts Commission determined that increased investment across the agency's grantmaking programs is prudent. With a \$2 million allocation for FY2018, the Arts Commission's grant programs can deepen and extend beneficial educational, economic, and community outcomes across the State of Arizona.

As has been true for each of the Rainy Day Fund Interest allocations, a \$2 million allocation for FY2018 would be applied to grantmaking, putting the funding to work for Arizonans without additional agency overhead.

With this support, the Arts Commission is confident Arizona's arts sector can continue developing jobs and critical revenue for neighborhoods, cities, and the entire state; delivering inspiration and lifelong learning opportunities; promoting civic health and pride; and enhancing Arizonans' quality of life. We look forward to discussing the merits of the overall proposal (outlined further in the submission cover letter) and providing additional information if it would aid in consideration.

Program:	1-1 Arts Support	Calculated ERE:	\$0.00
Fund:	3043-A Arizona Arts Trust Fund (Appropriated)	Uniform Allowance:	\$0.00

Justification:

Expenditure Categories	FY 2018
FTE	0.0
Personal Services	0.0
Employee Related Expenses	0.0
Subtotal Personal Services and ERE:	0.0
Professional & Outside Services	0.0
Travel In-State	0.0
Travel Out-of-State	0.0
Food (Library for Universities)	0.0
Aid to Organizations & Individuals	2,000.0
Other Operating Expenditures	0.0
Equipment	0.0
Capital Outlay	0.0
Debt Services	0.0
Cost Allocation	0.0
Transfers	0.0
Program / Fund Total:	2,000.0

Issue:	2 Back Out One-Time Funding	Issue Category: Decision Package
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Justification: Backing out one-time funding from the Budget Stabilization fund (Rainy Day interest).

Program:	1-1 Arts Support	Calculated ERE:	\$0.00
Fund:	3043-A Arizona Arts Trust Fund (Appropriated)	Uniform Allowance:	\$0.00

Justification:

Expenditure Categories	FY 2018
FTE	0.0
Personal Services	0.0
Employee Related Expenses	0.0

Funding Issue Detail

Agency:	HUA Arizona Commission on the Arts
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Issue:	2 Back Out One-Time Funding	Issue Category: Decision Package
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Subtotal Personal Services and ERE:	0.0
Professional & Outside Services	0.0
Travel In-State	0.0
Travel Out-of-State	0.0
Food (Library for Universities)	0.0
Aid to Organizations & Individuals	(1,500.0)
Other Operating Expenditures	0.0
Equipment	0.0
Capital Outlay	0.0
Debt Services	0.0
Cost Allocation	0.0
Transfers	0.0
Program / Fund Total:	(1,500.0)

Summary of Expenditure and Budget Request for All Funds

Agency: HUA Arizona Commission on the Arts

Appropriated

		FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:					
1	Arts Support	0.0	1,500.0	500.0	2,000.0
		0.0	1,500.0	500.0	2,000.0
Expenditure Categories					
	FTE	0.0	0.0	0.0	0.0
	Personal Services	0.0	0.0	0.0	0.0
	Employee Related Expenses	0.0	0.0	0.0	0.0
	Professional and Outside Services	0.0	0.0	0.0	0.0
	Travel In-State	0.0	0.0	0.0	0.0
	Travel Out of State	0.0	0.0	0.0	0.0
	Food (Library for Universities)	0.0	0.0	0.0	0.0
	Aid to Organizations and Individuals	0.0	1,500.0	500.0	2,000.0
	Other Operating Expenses	0.0	0.0	0.0	0.0
	Equipment	0.0	0.0	0.0	0.0
	Capital Outlay	0.0	0.0	0.0	0.0
	Debt Service	0.0	0.0	0.0	0.0
	Cost Allocation	0.0	0.0	0.0	0.0
	Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:		0.0	1,500.0	500.0	2,000.0

Summary of Expenditure and Budget Request for All Funds

Agency: HUA Arizona Commission on the Arts

Non-Appropriated

		FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:					
1	Arts Support	2,457.8	2,289.0	0.0	2,289.0
		2,457.8	2,289.0	0.0	2,289.0
Expenditure Categories					
	FTE	11.5	10.5	0.0	10.5
	Personal Services	538.5	541.0	0.0	541.0
	Employee Related Expenses	225.6	234.0	0.0	234.0
	Professional and Outside Services	11.1	11.6	0.0	11.6
	Travel In-State	5.1	4.0	0.0	4.0
	Travel Out of State	11.8	9.0	0.0	9.0
	Food (Library for Universities)	3.9	3.5	0.0	3.5
	Aid to Organizations and Individuals	1,438.7	1,251.8	0.0	1,251.8
	Other Operating Expenses	169.7	179.0	0.0	179.0
	Equipment	3.3	5.0	0.0	5.0
	Capital Outlay	0.0	0.0	0.0	0.0
	Debt Service	0.0	0.0	0.0	0.0
	Cost Allocation	0.0	0.0	0.0	0.0
	Transfers	50.1	50.1	0.0	50.1
Expenditure Categories Total:		2,457.8	2,289.0	0.0	2,289.0

Summary of Expenditure and Budget Request for All Funds

Agency: HUA Arizona Commission on the Arts

Agency Total for All Funds:	2,457.8	3,789.0	500.0	4,289.0			
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Summary of Expenditure and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Fund:	2000	Federal Grant (Non-Appropriated)

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:				
1 Arts Support	836.1	833.0	0.0	833.0
	836.1	833.0	0.0	833.0
Expenditure Categories				
FTE	11.5	10.5	0.0	10.5
Personal Services	527.8	541.0	0.0	541.0
Employee Related Expenses	223.3	234.0	0.0	234.0
Professional and Outside Services	0.7	0.0	0.0	0.0
Travel In-State	0.1	0.0	0.0	0.0
Travel Out of State	0.8	0.0	0.0	0.0
Food (Library for Universities)	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	82.8	58.0	0.0	58.0
Other Operating Expenses	0.5	0.0	0.0	0.0
Equipment	0.0	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:	836.1	833.0	0.0	833.0
Fund Total:	836.1	833.0	0.0	833.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Fund:	2116	Arizona Commission on the Arts (Non-Appropriated)

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:				
1 Arts Support	215.0	79.9	0.0	79.9
	215.0	79.9	0.0	79.9
Expenditure Categories				
Personal Services	10.7	0.0	0.0	0.0
Employee Related Expenses	2.3	0.0	0.0	0.0
Professional and Outside Services	5.5	2.0	0.0	2.0
Travel In-State	1.9	0.0	0.0	0.0
Travel Out of State	1.7	0.0	0.0	0.0
Food (Library for Universities)	3.9	3.5	0.0	3.5
Aid to Organizations and Individuals	168.9	50.0	0.0	50.0
Other Operating Expenses	18.4	24.4	0.0	24.4
Equipment	1.9	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:	215.0	79.9	0.0	79.9
Fund Total:	215.0	79.9	0.0	79.9

Summary of Expenditure and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Fund:	2569	State Poet Laureate Fund (Non-Appropriated)

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:				
1 Arts Support	2.5	2.5	0.0	2.5
	2.5	2.5	0.0	2.5
Expenditure Categories				
Personal Services	0.0	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0	0.0
Professional and Outside Services	0.0	0.0	0.0	0.0
Travel In-State	0.0	0.0	0.0	0.0
Travel Out of State	0.0	0.0	0.0	0.0
Food (Library for Universities)	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	2.5	2.5	0.0	2.5
Other Operating Expenses	0.0	0.0	0.0	0.0
Equipment	0.0	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:	2.5	2.5	0.0	2.5
Fund Total:	2.5	2.5	0.0	2.5

Summary of Expenditure and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Fund:	3043	Arizona Arts Trust Fund (Appropriated)

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:				
1 Arts Support	0.0	1,500.0	500.0	2,000.0
	0.0	1,500.0	500.0	2,000.0
Expenditure Categories				
FTE	0.0	0.0	0.0	0.0
Personal Services	0.0	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0	0.0
Professional and Outside Services	0.0	0.0	0.0	0.0
Travel In-State	0.0	0.0	0.0	0.0
Travel Out of State	0.0	0.0	0.0	0.0
Food (Library for Universities)	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	1,500.0	500.0	2,000.0
Other Operating Expenses	0.0	0.0	0.0	0.0
Equipment	0.0	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:	0.0	1,500.0	500.0	2,000.0
Fund Total:	0.0	1,500.0	500.0	2,000.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Fund:	3043	Arizona Arts Trust Fund (Non-Appropriated)

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Cost Center/Program:				
1 Arts Support	1,404.2	1,373.6	0.0	1,373.6
	1,404.2	1,373.6	0.0	1,373.6
Expenditure Categories				
Personal Services	0.0	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0	0.0
Professional and Outside Services	4.9	9.6	0.0	9.6
Travel In-State	3.0	4.0	0.0	4.0
Travel Out of State	9.3	9.0	0.0	9.0
Food (Library for Universities)	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	1,184.5	1,141.3	0.0	1,141.3
Other Operating Expenses	150.8	154.6	0.0	154.6
Equipment	1.5	5.0	0.0	5.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	50.1	50.1	0.0	50.1
Expenditure Categories Total:	1,404.2	1,373.6	0.0	1,373.6
Fund Total:	1,404.2	1,373.6	0.0	1,373.6

Summary of Expenditure and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Fund:	3043	Arizona Arts Trust Fund (Non-Appropriated)

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Agency Total for Selected Funds	2,457.8	3,789.0	500.0	4,289.0

Program Summary of Expenditures and Budget Request

Agency:	HUA	Arizona Commission on the Arts
Program:	1	Arts Support

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
Program Summary				
1-1 Arts Support	2,457.8	3,789.0	500.0	4,289.0
Program Summary Total:	2,457.8	3,789.0	500.0	4,289.0
Expenditure Categories				
0000 FTE Positions	11.5	10.5	0.0	10.5
6000 Personal Services	538.5	541.0	0.0	541.0
6100 Employee Related Expenses	225.6	234.0	0.0	234.0
6200 Professional and Outside Services	11.1	11.6	0.0	11.6
6500 Travel In-State	5.1	4.0	0.0	4.0
6600 Travel Out of State	11.8	9.0	0.0	9.0
6700 Food (Library for Universities)	3.9	3.5	0.0	3.5
6800 Aid to Organizations and Individuals	1,438.7	2,751.8	500.0	3,251.8
7000 Other Operating Expenses	169.7	179.0	0.0	179.0
8000 Equipment	3.3	5.0	0.0	5.0
8100 Capital Outlay	0.0	0.0	0.0	0.0
8600 Debt Service	0.0	0.0	0.0	0.0
9000 Cost Allocation	0.0	0.0	0.0	0.0
9100 Transfers	50.1	50.1	0.0	50.1
Expenditure Categories Total:	2,457.8	3,789.0	500.0	4,289.0
Fund Source				
Appropriated Funds				
3043-A Arizona Arts Trust Fund (Appropriated)	0.0	1,500.0	500.0	2,000.0
	0.0	1,500.0	500.0	2,000.0
Non-Appropriated Funds				
2000-N Federal Grant (Non-Appropriated)	836.1	833.0	0.0	833.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	215.0	79.9	0.0	79.9
2569-N State Poet Laureate Fund (Non-Appropriated)	2.5	2.5	0.0	2.5
3043-N Arizona Arts Trust Fund (Non-Appropriated)	1,404.2	1,373.6	0.0	1,373.6
	2,457.8	2,289.0	0.0	2,289.0
Fund Source Total:	2,457.8	3,789.0	500.0	4,289.0

Program Group Summary of Expenditures and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Program:	1	Arts Support

		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Fund: 2000-N Federal Grant (Non-Appropriated)					
Program Expenditures					
COST CENTER/PROGRAM BUDGET UNIT					
1-1	Arts Support	836.1	833.0	0.0	833.0
	Total	836.1	833.0	0.0	833.0
Non-Appropriated Funding					
Expenditure Categories					
	FTE Positions	11.5	10.5	0.0	10.5
	Personal Services	527.8	541.0	0.0	541.0
	Employee Related Expenses	223.3	234.0	0.0	234.0
	Professional and Outside Services	0.7	0.0	0.0	0.0
	Travel In-State	0.1	0.0	0.0	0.0
	Travel Out of State	0.8	0.0	0.0	0.0
	Food (Library for Universities)	0.0	0.0	0.0	0.0
	Aid to Organizations and Individuals	82.8	58.0	0.0	58.0
	Other Operating Expenses	0.5	0.0	0.0	0.0
	Equipment	0.0	0.0	0.0	0.0
	Capital Outlay	0.0	0.0	0.0	0.0
	Debt Service	0.0	0.0	0.0	0.0
	Cost Allocation	0.0	0.0	0.0	0.0
	Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:		836.1	833.0	0.0	833.0
Fund 2000-N Total:		836.1	833.0	0.0	833.0
Program 1 Total:		836.1	833.0	0.0	833.0

Program Group Summary of Expenditures and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Program:	1	Arts Support

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
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Fund:	2116-N	Arizona Commission on the Arts (Non-Appropriated)
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Program Expenditures

COST CENTER/PROGRAM BUDGET UNIT

1-1	Arts Support	215.0	79.9	0.0	79.9
	Total	215.0	79.9	0.0	79.9

Non-Appropriated Funding

Expenditure Categories

Personal Services	10.7	0.0	0.0	0.0
Employee Related Expenses	2.3	0.0	0.0	0.0
Professional and Outside Services	5.5	2.0	0.0	2.0
Travel In-State	1.9	0.0	0.0	0.0
Travel Out of State	1.7	0.0	0.0	0.0
Food (Library for Universities)	3.9	3.5	0.0	3.5
Aid to Organizations and Individuals	168.9	50.0	0.0	50.0
Other Operating Expenses	18.4	24.4	0.0	24.4
Equipment	1.9	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0

Expenditure Categories Total:	215.0	79.9	0.0	79.9
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Fund 2116-N Total:	215.0	79.9	0.0	79.9
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Program 1 Total:	215.0	79.9	0.0	79.9
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Program Group Summary of Expenditures and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Program:	1	Arts Support

		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Fund: 2569-N State Poet Laureate Fund (Non-Appropriated)					
Program Expenditures					
COST CENTER/PROGRAM BUDGET UNIT					
1-1	Arts Support	2.5	2.5	0.0	2.5
	Total	2.5	2.5	0.0	2.5
Non-Appropriated Funding					
Expenditure Categories					
	Personal Services	0.0	0.0	0.0	0.0
	Employee Related Expenses	0.0	0.0	0.0	0.0
	Professional and Outside Services	0.0	0.0	0.0	0.0
	Travel In-State	0.0	0.0	0.0	0.0
	Travel Out of State	0.0	0.0	0.0	0.0
	Food (Library for Universities)	0.0	0.0	0.0	0.0
	Aid to Organizations and Individuals	2.5	2.5	0.0	2.5
	Other Operating Expenses	0.0	0.0	0.0	0.0
	Equipment	0.0	0.0	0.0	0.0
	Capital Outlay	0.0	0.0	0.0	0.0
	Debt Service	0.0	0.0	0.0	0.0
	Cost Allocation	0.0	0.0	0.0	0.0
	Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:		2.5	2.5	0.0	2.5
Fund 2569-N Total:		2.5	2.5	0.0	2.5
Program 1 Total:		2.5	2.5	0.0	2.5

Program Group Summary of Expenditures and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Program:	1	Arts Support

	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
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Fund:	3043-A	Arizona Arts Trust Fund (Appropriated)
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Program Expenditures

COST CENTER/PROGRAM BUDGET UNIT

1-1	Arts Support	0.0	1,500.0	500.0	2,000.0
	Total	0.0	1,500.0	500.0	2,000.0

Appropriated Funding

Expenditure Categories

FTE Positions	0.0	0.0	0.0	0.0
Personal Services	0.0	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0	0.0
Professional and Outside Services	0.0	0.0	0.0	0.0
Travel In-State	0.0	0.0	0.0	0.0
Travel Out of State	0.0	0.0	0.0	0.0
Food (Library for Universities)	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	1,500.0	500.0	2,000.0
Other Operating Expenses	0.0	0.0	0.0	0.0
Equipment	0.0	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0

Expenditure Categories Total:	0.0	1,500.0	500.0	2,000.0
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Fund 3043-A Total:	0.0	1,500.0	500.0	2,000.0
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Program 1 Total:	0.0	1,500.0	500.0	2,000.0
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Program Group Summary of Expenditures and Budget Request for Selected Funds

Agency:	HUA	Arizona Commission on the Arts
Program:	1	Arts Support

		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Fund: 3043-N Arizona Arts Trust Fund (Non-Appropriated)					
Program Expenditures					
COST CENTER/PROGRAM BUDGET UNIT					
1-1	Arts Support	1,404.2	1,373.6	0.0	1,373.6
	Total	1,404.2	1,373.6	0.0	1,373.6

Non-Appropriated Funding

Expenditure Categories

Personal Services	0.0	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0	0.0
Professional and Outside Services	4.9	9.6	0.0	9.6
Travel In-State	3.0	4.0	0.0	4.0
Travel Out of State	9.3	9.0	0.0	9.0
Food (Library for Universities)	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	1,184.5	1,141.3	0.0	1,141.3
Other Operating Expenses	150.8	154.6	0.0	154.6
Equipment	1.5	5.0	0.0	5.0
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	50.1	50.1	0.0	50.1
Expenditure Categories Total:	1,404.2	1,373.6	0.0	1,373.6
Fund 3043-N Total:	1,404.2	1,373.6	0.0	1,373.6
Program 1 Total:	1,404.2	1,373.6	0.0	1,373.6

Program Budget Unit Summary of Expenditures and Budget Request for All Funds

Agency:	HUA	Arizona Commission on the Arts
Program:	1-1	Arts Support

Expenditure Categories	FY 2016 Actual	FY 2017 Expd. Plan	FY 2018 Fund. Issue	FY 2018 Total
0000 FTE	11.5	10.5	0.0	10.5
6000 Personal Services	538.5	541.0	0.0	541.0
6100 Employee Related Expenses	225.6	234.0	0.0	234.0
6200 Professional and Outside Services	11.1	11.6	0.0	11.6
6500 Travel In-State	5.1	4.0	0.0	4.0
6600 Travel Out of State	11.8	9.0	0.0	9.0
6700 Food (Library for Universities)	3.9	3.5	0.0	3.5
6800 Aid to Organizations and Individuals	1,438.7	2,751.8	500.0	3,251.8
7000 Other Operating Expenses	169.7	179.0	0.0	179.0
8000 Equipment	3.3	5.0	0.0	5.0
8100 Capital Outlay	0.0	0.0	0.0	0.0
8600 Debt Service	0.0	0.0	0.0	0.0
9000 Cost Allocation	0.0	0.0	0.0	0.0
9100 Transfers	50.1	50.1	0.0	50.1
Expenditure Categories Total:	2,457.8	3,789.0	500.0	4,289.0
Fund Source				
Appropriated Funds				
3043-A Arizona Arts Trust Fund (Appropriated)	0.0	1,500.0	500.0	2,000.0
	0.0	1,500.0	500.0	2,000.0
Non-Appropriated Funds				
2000-N Federal Grant (Non-Appropriated)	836.1	833.0	0.0	833.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	215.0	79.9	0.0	79.9
2569-N State Poet Laureate Fund (Non-Appropriated)	2.5	2.5	0.0	2.5
3043-N Arizona Arts Trust Fund (Non-Appropriated)	1,404.2	1,373.6	0.0	1,373.6
	2,457.8	2,289.0	0.0	2,289.0
Fund Source Total:	2,457.8	3,789.0	500.0	4,289.0

Program Budget Unit Summary of Expenditures and Budget Request for Selected Funds

Agency: HUA Arizona Commission on the Arts		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Program: 1-1 Arts Support					
Fund: 2000-N Federal Grant Fund					
Non-Appropriated					
0000	FTE	11.5	10.5	0.0	10.5
6000	Personal Services	527.8	541.0	0.0	541.0
6100	Employee Related Expenses	223.3	234.0	0.0	234.0
6200	Professional and Outside Services	0.7	0.0	0.0	0.0
6500	Travel In-State	0.1	0.0	0.0	0.0
6600	Travel Out of State	0.8	0.0	0.0	0.0
6700	Food (Library for Universities)	0.0	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	82.8	58.0	0.0	58.0
7000	Other Operating Expenses	0.5	0.0	0.0	0.0
8000	Equipment	0.0	0.0	0.0	0.0
8100	Capital Outlay	0.0	0.0	0.0	0.0
8600	Debt Service	0.0	0.0	0.0	0.0
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0	0.0
Non-Appropriated Total:		836.1	833.0	0.0	833.0
Fund Total:		836.1	833.0	0.0	833.0
Program Total For Selected Funds:		836.1	833.0	0.0	833.0

Program Budget Unit Summary of Expenditures and Budget Request for Selected Funds

Agency: HUA Arizona Commission on the Arts					
		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Program: 1-1 Arts Support					
Fund: 2116-N Arizona Commission on the Arts Fund					
Non-Appropriated					
6000	Personal Services	10.7	0.0	0.0	0.0
6100	Employee Related Expenses	2.3	0.0	0.0	0.0
6200	Professional and Outside Services	5.5	2.0	0.0	2.0
6500	Travel In-State	1.9	0.0	0.0	0.0
6600	Travel Out of State	1.7	0.0	0.0	0.0
6700	Food (Library for Universities)	3.9	3.5	0.0	3.5
6800	Aid to Organizations and Individuals	168.9	50.0	0.0	50.0
7000	Other Operating Expenses	18.4	24.4	0.0	24.4
8000	Equipment	1.9	0.0	0.0	0.0
8100	Capital Outlay	0.0	0.0	0.0	0.0
8600	Debt Service	0.0	0.0	0.0	0.0
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0	0.0
Non-Appropriated Total:		215.0	79.9	0.0	79.9
Fund Total:		215.0	79.9	0.0	79.9
Program Total For Selected Funds:		215.0	79.9	0.0	79.9

Program Budget Unit Summary of Expenditures and Budget Request for Selected Funds

Agency:	HUA Arizona Commission on the Arts			
		FY 2016	FY 2017	FY 2018
		Actual	Expd. Plan	Fund. Issue
				FY 2018 Total
Program:	1-1 Arts Support			
Fund:	2569-N State Poet Laureate Fund			
	Non-Appropriated			
6000	Personal Services	0.0	0.0	0.0
6100	Employee Related Expenses	0.0	0.0	0.0
6200	Professional and Outside Services	0.0	0.0	0.0
6500	Travel In-State	0.0	0.0	0.0
6600	Travel Out of State	0.0	0.0	0.0
6700	Food (Library for Universities)	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	2.5	2.5	0.0
7000	Other Operating Expenses	0.0	0.0	0.0
8000	Equipment	0.0	0.0	0.0
8100	Capital Outlay	0.0	0.0	0.0
8600	Debt Service	0.0	0.0	0.0
9000	Cost Allocation	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0
	Non-Appropriated Total:	2.5	2.5	0.0
	Fund Total:	2.5	2.5	0.0
	Program Total For Selected Funds:	2.5	2.5	0.0

Program Budget Unit Summary of Expenditures and Budget Request for Selected Funds

Agency: HUA Arizona Commission on the Arts					
		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Program: 1-1 Arts Support					
Fund: 3043-A Arizona Arts Trust Fund					
Appropriated					
0000	FTE	0.0	0.0	0.0	0.0
6000	Personal Services	0.0	0.0	0.0	0.0
6100	Employee Related Expenses	0.0	0.0	0.0	0.0
6200	Professional and Outside Services	0.0	0.0	0.0	0.0
6500	Travel In-State	0.0	0.0	0.0	0.0
6600	Travel Out of State	0.0	0.0	0.0	0.0
6700	Food (Library for Universities)	0.0	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	0.0	1,500.0	500.0	2,000.0
7000	Other Operating Expenses	0.0	0.0	0.0	0.0
8000	Equipment	0.0	0.0	0.0	0.0
8100	Capital Outlay	0.0	0.0	0.0	0.0
8600	Debt Service	0.0	0.0	0.0	0.0
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0	0.0
Appropriated Total:		0.0	1,500.0	500.0	2,000.0
Fund Total:		0.0	1,500.0	500.0	2,000.0
Program Total For Selected Funds:		0.0	1,500.0	500.0	2,000.0

Program Budget Unit Summary of Expenditures and Budget Request for Selected Funds

Agency: HUA Arizona Commission on the Arts					
		FY 2016	FY 2017	FY 2018	FY 2018
		Actual	Expd. Plan	Fund. Issue	Total
Program: 1-1 Arts Support					
Fund: 3043-N Arizona Arts Trust Fund					
Non-Appropriated					
6000	Personal Services	0.0	0.0	0.0	0.0
6100	Employee Related Expenses	0.0	0.0	0.0	0.0
6200	Professional and Outside Services	4.9	9.6	0.0	9.6
6500	Travel In-State	3.0	4.0	0.0	4.0
6600	Travel Out of State	9.3	9.0	0.0	9.0
6700	Food (Library for Universities)	0.0	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	1,184.5	1,141.3	0.0	1,141.3
7000	Other Operating Expenses	150.8	154.6	0.0	154.6
8000	Equipment	1.5	5.0	0.0	5.0
8100	Capital Outlay	0.0	0.0	0.0	0.0
8600	Debt Service	0.0	0.0	0.0	0.0
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	50.1	50.1	0.0	50.1
Non-Appropriated Total:		1,404.2	1,373.6	0.0	1,373.6
Fund Total:		1,404.2	1,373.6	0.0	1,373.6
Program Total For Selected Funds:		1,404.2	1,373.6	0.0	1,373.6

Program Expenditure Schedule

Agency:	HUA Arizona Commission on the Arts
Program:	1-1 Arts Support

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
FTE Positions		
FTE	11.5	10.5
Expenditure Category Total	11.5	10.5
Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	11.5	10.5
Fund Source Total	11.5	10.5

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Personal Services		
Personal Services	538.5	541.0
Boards and Commissions	0.0	0.0
Expenditure Category Total	538.5	541.0
Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	527.8	541.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	10.7	0.0
Fund Source Total	538.5	541.0

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Employee Related Expenses		
Employee Related Expenses	225.6	234.0
Expenditure Category Total	225.6	234.0
Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	223.3	234.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	2.3	0.0
Fund Source Total	225.6	234.0

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Professional & Outside Services		
Professional and Outside Services	0.0	0.0
External Prof/Outside Serv Budg And Appn	0.0	0.0
External Investment Services	0.0	0.0
Other External Financial Services	0.0	0.0
Attorney General Legal Services	3.1	3.1
External Legal Services	0.0	0.0
External Engineer/Architect Cost - Exp	0.0	0.0
External Engineer/Architect Cost- Cap	0.0	0.0
Other Design	0.0	0.0
Temporary Agency Services	0.0	0.0
Hospital Services	0.0	0.0
Other Medical Services	0.0	0.0

Program Expenditure Schedule

Agency:	HUA	Arizona Commission on the Arts
Program:	1-1	Arts Support

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Professional & Outside Services		
Institutional Care	0.0	0.0
Education And Training	0.0	0.0
Vendor Travel	3.4	3.5
Professional & Outside Services Excluded from Cost Alloca	0.0	0.0
Vendor Travel - Non Reportable	0.0	0.0
External Telecom Consulting Services	0.0	0.0
Non - Confidential Specialist Fees	0.0	0.0
Confidential Specialist Fees	0.0	0.0
Outside Actuarial Costs	0.0	0.0
Other Professional And Outside Services	4.6	5.0
Expenditure Category Total	11.1	11.6

Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	0.7	0.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	5.5	2.0
3043-N Arizona Arts Trust Fund (Non-Appropriated)	4.9	9.6
	11.1	11.6
Fund Source Total	11.1	11.6

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Travel In-State		
Travel In-State	5.1	4.0
Expenditure Category Total	5.1	4.0

Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	0.1	0.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	1.9	0.0
3043-N Arizona Arts Trust Fund (Non-Appropriated)	3.0	4.0
	5.1	4.0
Fund Source Total	5.1	4.0

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Travel Out-of-State		
Travel Out of State	11.8	9.0
Expenditure Category Total	11.8	9.0

Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	0.8	0.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	1.7	0.0
3043-N Arizona Arts Trust Fund (Non-Appropriated)	9.3	9.0
	11.8	9.0
Fund Source Total	11.8	9.0

Program Expenditure Schedule

Agency:	HUA	Arizona Commission on the Arts
Program:	1-1	Arts Support

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Food (Library for Universities)		
Food (Library for Universities)	3.9	3.5
Expenditure Category Total	3.9	3.5
Fund Source		
Non-Appropriated		
2116-N Arizona Commission on the Arts (Non-Appropriated)	3.9	3.5
Fund Source Total	3.9	3.5

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Aid to Organizations & Individuals		
Aid to Organizations and Individuals	1,438.7	2,751.8
Expenditure Category Total	1,438.7	2,751.8
Fund Source		
Appropriated		
3043-A Arizona Arts Trust Fund (Appropriated)	0.0	1,500.0
	0.0	1,500.0
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	82.8	58.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	168.9	50.0
2569-N State Poet Laureate Fund (Non-Appropriated)	2.5	2.5
3043-N Arizona Arts Trust Fund (Non-Appropriated)	1,184.5	1,141.3
Fund Source Total	1,438.7	1,251.8

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Other Operating Expenditures		
Other Operating Expenditures	0.0	0.0
Insurance & Related Charges	5.0	5.0
Information Technology Services	34.3	43.5
Utilities	0.0	0.0
Non-Building or Land Rent	0.0	0.0
Building Rent Charges to State Agencies	49.7	49.7
COP Building Rent Charges to State Agencies	0.0	0.0
Rental of Land & Buildings	1.7	2.0
Interest Payments	0.3	0.0
Internal Acct, Budgeting and Financial Svcs.	9.7	7.3
Payments for Internal Services	0.0	0.0
Repair & Maintenance	3.8	4.0
Software Support and Maintenance	8.8	9.0
Operating Supplies	5.0	5.0
Resale Supplies	0.0	0.0
Sales of Assets	0.0	0.0
Conference, Education & Training	3.7	4.0
Advertising	0.1	0.5
Printing & Photography	1.3	1.5
Postage & Delivery	2.2	2.5

Program Expenditure Schedule

Agency:	HUA	Arizona Commission on the Arts
Program:	1-1	Arts Support

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Other Operating Expenditures		
Miscellaneous Operating	44.1	45.0
Depreciation Expense	0.0	0.0
Expenditure Category Total	169.7	179.0
Fund Source		
Non-Appropriated		
2000-N Federal Grant (Non-Appropriated)	0.5	0.0
2116-N Arizona Commission on the Arts (Non-Appropriated)	18.4	24.4
3043-N Arizona Arts Trust Fund (Non-Appropriated)	150.8	154.6
Fund Source Total	169.7	179.0

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Equipment		
Vehicles - Capital Leases	0.0	0.0
Furniture - Capital Leases	0.0	0.0
EDP Equipment - Mainframe - Capital Leases	0.0	0.0
EDP Equipment - Midrange - Capital Leases	0.0	0.0
EDP Equipment - PCs/LAN - Capital Leases	0.0	0.0
Telecommunication Equipment - Capital Leases	0.0	0.0
Other Equipment - Capital Leases	0.0	0.0
Capital Equipment Purchases	0.0	0.0
Vehicles - Non-Capital	0.0	0.0
Furniture - Non-Capital	3.0	4.0
EDP Equipment - Mainframe - Non-Capital	0.0	0.0
Telecommunication Equipment - Non Capital	0.4	1.0
Other Equipment - Non-Capital	0.0	0.0
Purchased Or Licensed Software/Website	0.0	0.0
Internally Generated Software/Website	0.0	0.0
Expenditure Category Total	3.3	5.0
Fund Source		
Non-Appropriated		
2116-N Arizona Commission on the Arts (Non-Appropriated)	1.9	0.0
3043-N Arizona Arts Trust Fund (Non-Appropriated)	1.5	5.0
Fund Source Total	3.3	5.0

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Capital Outlay		
Capital Outlay	0.0	0.0
Expenditure Category Total	0.0	0.0

Expenditure Category	FY 2016 Actual	FY 2017 Expd. Plan
Debt Services		
Debt Service	0.0	0.0

Program Expenditure Schedule

Agency:	HUA Arizona Commission on the Arts
Program:	1-1 Arts Support

<u>Expenditure Category</u>	<u>FY 2016 Actual</u>	<u>FY 2017 Expd. Plan</u>
Debt Services		
Expenditure Category Total	0.0	0.0

<u>Expenditure Category</u>	<u>FY 2016 Actual</u>	<u>FY 2017 Expd. Plan</u>
Cost Allocation		
Cost Allocation	0.0	0.0
Expenditure Category Total	0.0	0.0

<u>Expenditure Category</u>	<u>FY 2016 Actual</u>	<u>FY 2017 Expd. Plan</u>
Transfers		
Transfers	50.1	50.1
Expenditure Category Total	50.1	50.1

<u>Fund Source</u>	<u>FY 2016 Actual</u>	<u>FY 2017 Expd. Plan</u>
Non-Appropriated		
3043-N Arizona Arts Trust Fund (Non-Appropriated)	50.1	50.1
Fund Source Total	50.1	50.1

<u>Classification Listing</u>			
<u>Class Code</u>	<u>Title</u>	<u>Grade</u>	<u>Total FTE</u>
AUN03	ADMV ASST 1	13	1.0
AUN06	ADMV ASST 2	15	1.0
AUN01	ADMV ASST 3	17	3.0
AUN01	ADMV ASST 3	17	1.0
AUN07	ADMV SVCS OFFCR 1	19	1.0
AUN07	ADMV SVCS OFFCR 1	19	1.0
AUN02	ART PROG REP	19	2.0
AUN02	ART PROG REP	19	1.0
AUN02	ART PROG REP	19	3.0
AUN02	EXEC STAFF ASST	20	1.0
AUN05	HU DPTY DIR	E1	1.0
AUN05	HU EXEC DIR	E2	1.0
AUN01	INFO TECH SPCT 3	C3	1.0
AUN07	PROG PROJ SPCT 1	18	0.5
AUN07	PROG PROJ SPCT 1	18	1.0
AUN07	PROG PROJ SPCT 1	18	1.0

Program Expenditure Schedule

Agency:	HUA	Arizona Commission on the Arts
Program:	1-1	Arts Support

AUN07	PROG PROJ SPCT 1	18	1.0
AUN07	PROG PROJ SPCT 2	19	1.0

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
State Retirement System	10.5	541.0	2000-N

Combined Regular & Elected Positions At/Above FICA Maximum of \$118,500

Total FTE	Personal Services	FTE's not eligible for Health, Dental & Life
0.0	0.0	0.0

Administrative Costs

Agency: HUA Arizona Commission on the Arts

Administrative Costs Summary

Common Administrative Area	FY 2018
Other Central Administration	59.0
Business and Finance	7.3
Information Technology	22.5
Human Resources	4.0
Director's Office	847.2
Administrative Costs Total:	940.0

Administrative Cost / Total Expenditure Ratio

	Request	Admin %
FY 2018	4,289.0	21.9%

Administrative Costs Detail

Common Administrative Area Administrative Activity	Admin Costs %	Program Costs %	Discussion
Director's Office			
Payroll	25.0	75.0	Includes PS & ERE (10 FTE; 1 PTE)
Other Operating	5.0	95.0	Includes Rent, Supplies, Postage/Delivery, Telephone Service
Human Resources			
Public Information	0.1	99.9	Includes web and printed material
Information Technology			
Hardware Purchase & Upgrades	1.5	98.5	Replacement and repair of computers, monitors and accessories
Software Purchase & Upgrades	1.5	98.5	Purchase of new software and upgrades of current programs
IT Contracts and Service	0.4	99.6	Cloud subscription, maintenance
Business and Finance			
General Accounting	0.5	99.5	CSB Contract
Other Central Administration			
Legal Fees	0.1	99.9	Attorney General Agency Fee
Legislative Transfers	1.8	98.2	Risk Management, Corp Comm appropriation

Arizona Commission on the Arts

BUDDIES 18

Professional and Outside Services Breakdown

FY2016

\$ 3,100 Attorney General Agency fee
\$ 3,400 Vendor travel (supported by private grant)
\$ 4,600 Arts Programs Support (mainly Arts Education and Poetry Out Loud: speakers/coaches honoraria, photography, recording, etc.)
\$ 11,100 ANNUAL TOTAL

FY2017

\$ 3,100 Attorney General Agency fee
\$ 3,500 Vendor travel (supported by private grant)
\$ 5,000 Arts Programs Support (mainly Arts Education and Poetry Out Loud: speakers/coaches honoraria, photography, recording, etc.)
\$ 11,600 ANNUAL TOTAL

FY2018

\$ 3,100 Attorney General Agency fee
\$ 3,500 Vendor travel (supported by private grant)
\$ 5,000 Arts Programs Support (mainly Arts Education and Poetry Out Loud: speakers/coaches honoraria, photography, recording, etc.)
\$ 11,600 ANNUAL TOTAL

Arizona Commission on the Arts

BUDDIES 18

Equipment Supplement

FY2016 \$ 3,200

\$ 3,200 Updates and replacement of computers and computer equipment (monitors, keyboards, etc)

\$ 3,200 ANNUAL TOTAL

FY2017 \$ 5,000

\$ 5,000 Updates and replacement of computers and computer equipment (monitors, keyboards, etc)

\$ 5,000 ANNUAL TOTAL

FY2018

\$ 5,000 Updates and replacement of computers and computer equipment (monitors, keyboards, etc)

\$ 5,000 ANNUAL TOTAL

Arizona Commission on the Arts

BUDDIES 18

Miscellaneous Operating

FY2016

\$ 44,120 National organization membership dues and subscriptions (National Association of State Arts Agencies, Alliance of Arizona Nonprofits, Western States Arts Federation, etc. This also includes smaller miscellaneous operating expenses.

\$ 34,300 Telephone services, repair, general maintenance, subscriptions (computers, general IT, web, internet services, etc).

\$ 78,420 ANNUAL TOTAL

FY2017

\$ 45,000 National organization membership dues and subscriptions (National Association of State Arts Agencies, Alliance of Arizona Nonprofits, Western States Arts Federation, etc. This also includes smaller miscellaneous operating expenses.

\$ 43,500 Telephone services, repair, general maintenance, subscriptions (computers, general IT, web, internet services, etc).

\$ 88,500 ANNUAL TOTAL

Arizona Commission on the Arts
August 2016



15 Member Governor Appointed Commission

Executive Director
Robert Booker

Grade E2
SHU000000001

Office Manager and Human Resources Generalist
Molly Crum
Grade 20
SHU000000023

Deputy Director
Jaime Dempsey

Grade E1
SHU000000002

Communications and Research Director
Steve Wilcox
Grade 19
SHU000000012

Director of Arts Learning
Jaye Alexandra Nelson
Grade 19
SHU000000010

Grants and Research Director
Ben Watters
Grade 19
SHU000000021

Fiscal Office Manager
Kim McCreary
Grade 19
SHU000000003

Public Relations Coordinator
Stacey Dutton
Grade 17
SHU000000025

Artist Programs Manager
Gabriela Munoz
Grade 18
SHU000000024

Arts Learning and Grants Coordinator
Anastasia Freyermuth
Grade 18
SHU000000027

Organizational Grants and Services Manager
Kristen Pierce
Grade 18
SHU000000020